

RM OF NORTH QU'APPELLE
Financial Statements
December 31, 2021

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Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting policies and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

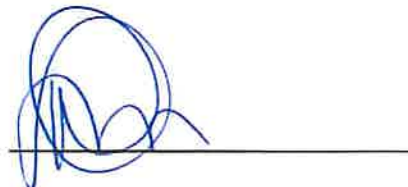
In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

Dudley & Company LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report is attached to the financial statements. The external auditors have full and free access to both the Council and management to communicate their audit findings.



Council



Administration

INDEPENDENT AUDITORS' REPORT

To the Reeve and Councillors
RM of North Qu'Appelle

Opinion

We have audited the financial statements of the **RM OF NORTH QU'APPELLE**, which comprise the statement of financial position as at December 31, 2021 and the statements of operations, changes in net financial assets, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the municipality as at December 31, 2021, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management intends to dissolve the municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the municipality's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

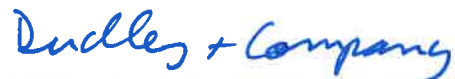
RM OF NORTH QU'APPELLE

Independent Auditors' Report (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the over-ride of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Dudley & Company LLP
Chartered Professional Accountants

Regina, Saskatchewan
June 28, 2022

RM OF NORTH QU'APPELLE
Statement of Financial Position
As at December 31, 2021

Statement 1

	2021	2020
ASSETS		
Financial Assets		
Cash & Temporary Investments (Note 2)	\$ 1,633,221	\$ 1,518,589
Taxes Receivable - Municipal (Note 3)	200,741	171,370
Other Accounts Receivable (Note 4)	174,524	144,474
Land for Resale (Note 5)	11,000	11,000
SARM Investment (Note 6)	92,010	85,754
Other	2,188	4,260
Total Financial Assets	2,113,684	1,935,447
LIABILITIES		
Bank Indebtedness	-	-
Accounts Payable (Note 7)	61,996	52,100
Accrued Liabilities Payable	25,000	25,000
Deposits	5,000	5,000
Deferred Revenue (Note 8)	150	150
Accrued Landfill Costs	-	-
Other Liabilities	-	-
Long-Term Debt (Note 9)	-	-
Lease Obligations	-	-
Liability for Contaminated Sites	-	-
Total Liabilities	92,146	82,250
NET FINANCIAL ASSETS	2,021,538	1,853,197
Non-Financial Assets		
Tangible Capital Assets (Schedules 6, 7)	3,738,635	3,426,871
Prepayment and Deferred Charges	23,097	13,592
Stock and Supplies	144,615	135,885
Other	-	-
Total Non-Financial Assets	3,906,347	3,576,348
Accumulated Surplus (Deficit) (Schedule 8)	\$ 5,927,885	\$ 5,429,545

The accompanying notes form an integral part of these financial statements.

RM OF NORTH QU'APPELLE
Statement of Operations
For the year ended December 31, 2021

Statement 2

		2021 Budget	2021	2020
Revenues				
Taxes and Other Unconditional Revenue	(Schedule 1)	\$ 1,860,205	\$ 1,971,369	\$ 1,908,746
Fees and Charges	(Schedule 4, 5)	151,650	206,959	124,278
Conditional Grants	(Schedule 4, 5)	6,200	7,000	22,784
Tangible Capital Assets Sales - Gain (Loss)	(Schedule 4, 5)	-	(11,554)	-
Land Sales - Gain	(Schedule 4, 5)	-	-	-
Investment Income and Commissions	(Schedule 4, 5)	11,200	3,611	15,801
Other Revenues	(Schedule 4, 5)	-	-	-
Restructurings	(Schedule 4, 5)	-	-	-
Total Revenues		2,029,255	2,177,385	2,071,609

Expenses

General Government Services	(Schedule 3)	452,475	431,123	416,362
Protective Services	(Schedule 3)	66,667	54,610	48,803
Transportation Services	(Schedule 3)	1,044,302	1,106,146	984,593
Environmental and Public Health Services	(Schedule 3)	180,972	188,223	189,168
Planning and Development Services	(Schedule 3)	400	1,981	1,026
Recreation and Cultural Services	(Schedule 3)	17,725	14,789	12,550
Utility Services	(Schedule 3)	1,875	1,433	348,830
Restructurings	(Schedule 3)	-	-	-

Total Expenses	1,764,416	1,798,305	2,001,332
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Surplus (Deficit) before Other Capital Contributions	264,839	379,080	70,277
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Provincial/Federal Capital Grants and Contributions (Schedule 4, 5)	54,000	119,260	198,556
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Surplus (Deficit) of Revenues over Expenses	318,839	498,340	268,833
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Accumulated Surplus (Deficit), Beginning of Year	5,429,545	5,429,545	5,160,712
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Accumulated Surplus (Deficit), End of Year	\$ 5,748,384	\$ 5,927,885	\$ 5,429,545
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The accompanying notes form an integral part of these financial statements.

RM OF NORTH QU'APPELLE
Statement of Changes in Net Financial Assets
For the year ended December 31, 2021

Statement 3

	2021 Budget	2021	2020
Surplus (Deficit)	\$ 318,839	\$ 498,340	\$ 268,833
(Acquisition) of tangible capital assets	(308,000)	(521,590)	(154,395)
Amortization of tangible capital assets	181,087	179,272	174,251
Proceeds on disposal of tangible capital assets	-	19,000	-
Loss (gain) on disposal of tangible capital assets	-	11,554	-
Surplus (Deficit) of capital expenses over expenditures	(126,913)	(311,764)	19,856
(Acquisition) of supplies inventories	-	(8,730)	(33,477)
(Acquisition) of prepaid expense	-	(9,505)	-
Consumption of supplies inventory	-	-	-
Use of prepaid expense	-	-	334,102
Surplus (Deficit) of expenses of other non-financial over expenditures	-	(18,235)	300,625
Increase/Decrease in Net Financial Assets	191,926	168,341	589,314
Net Financial Assets - Beginning of Year	1,853,197	1,853,197	1,263,883
Net Financial Assets - End of Year	\$ 2,045,123	\$ 2,021,538	\$ 1,853,197

The accompanying notes form an integral part of these financial statements.

RM OF NORTH QU'APPELLE
Statement of Cash Flows
For the year ended December 31, 2021

Statement 4

	2021	2020
Cash provided by (used for) the following activities		
Operating:		
Surplus (Deficit)	\$ 498,340	\$ 268,833
Amortization	179,272	174,251
Loss (gain) on disposal of tangible capital assets	11,554	-
	<u>689,166</u>	<u>443,084</u>
Changes in assets / liabilities		
Taxes Receivable - Municipal	(29,371)	(17,100)
Other Receivables	(30,050)	(21,032)
Land for Resale	-	-
Other Financial Assets	2,072	(1,592)
Accounts and Accrued Liabilities Payable	9,896	18,698
Deposits	-	-
Deferred Revenues	-	150
Other Liabilities	-	-
Stock and Supplies for Use	(8,730)	(33,477)
Prepayments and Deferred Charges	(9,505)	334,102
Other	-	-
Net cash from (used for) operations	623,478	722,833
Capital:		
Acquisition of Capital Assets	(521,590)	(154,395)
Proceeds from the Disposal of Capital Assets	19,000	-
Other Capital	-	-
Net cash from (used for) capital	(502,590)	(154,395)
Investing:		
Long-Term Investments	(6,256)	(4,992)
Other Investments	-	-
Net cash from (used for) investing	(6,256)	(4,992)
Financing:		
Long-Term Debt Issued	-	-
Long-Term Debt Repaid	-	(111,327)
Other Financing	-	-
Net cash from (used for) financing	-	(111,327)
Increase (Decrease) in cash resources	114,632	452,119
Cash and Investments - Beginning of Year	1,518,589	1,066,470
Cash and Investments - End of Year	\$ 1,633,221	\$ 1,518,589

The accompanying notes form an integral part of these financial statements.

RM OF NORTH QU'APPELLE
Notes to the Financial Statements
For the year ended December 31, 2021

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada).

Significant aspects of the accounting policies adopted by the municipality are as follows:

Basis of Accounting:

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(a) Reporting Entity:

The financial statements report the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

(b) Collection of Funds for Other Authorities:

Collection of funds by the municipality for the school board, municipal hail, water pipeline, and conservation and development authorities are collected and remitted in accordance with relevant legislation.

(c) Government Transfers:

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenses or revenues in the period that the events giving rise to the transfer occur, providing:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received but not earned will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

(d) Deferred Revenue:

Fees and charges: Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

(e) Net Financial Assets:

Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

RM OF NORTH QU'APPELLE
Notes to the Financial Statements
For the year ended December 31, 2021

(f) Non-Financial Assets:

Tangible capital and other Non-Financial Assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(g) Appropriated Reserves:

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.

(h) Property Tax Revenue:

Property tax revenue is based on assessments determined in accordance with Saskatchewan legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions from other taxing authorities operate as a flow through and are excluded from municipal revenue.

(i) Investments:

Portfolio investments are valued at cost, less any provision for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

The long term investments in the Saskatchewan Rural Municipalities - Self Insurance Fund are accounted for on the modified equity basis.

(j) Inventories:

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost and net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

RM OF NORTH QU'APPELLE
Notes to the Financial Statements
For the year ended December 31, 2021

(k) Tangible Capital Assets:

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution; these, and the tangible capital assets that are recognized at a nominal value, are disclosed on Schedule 6. The cost of tangible capital assets less any estimated residual value are amortized over the asset's estimated useful life using the straight-line method of amortization. The municipality's tangible capital asset useful lives are estimated as follows:

<u>Assets</u>	<u>Useful Life</u>
General Assets	
Land	Indefinite
Land Improvements	15 years
Buildings	40 years
Vehicles and Equipment	
Vehicles	10 years
Machinery and Equipment	5 to 20 years
Infrastructure Assets	
Infrastructure Assets	15 to 40 years
Water and Sewer	40 years
Road Network Assets	15 to 40 years

Government Contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of Interest: The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital lease and recorded as a tangible capital asset. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital lease are amortized on a straight line basis, over their estimated useful lives. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(l) Landfill Liability:

The municipality of **RM OF NORTH QU'APPELLE** does not maintain its own waste disposal site but instead participates in a regional waste management authority which has its own site. The responsibility for closure and post closure costs rests with the authority itself, therefore no amount has been recorded as a liability by the municipality.

RM OF NORTH QU'APPELLE
Notes to the Financial Statements
For the year ended December 31, 2021

(m) Employee Benefit Plans:

Contributions to the municipality's defined benefit plans are expensed when contributions are due and payable. Under the defined benefit multiemployer plans, the municipality's obligations are limited to their contributions.

(n) Measurement Uncertainty:

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies inventories, if any, are based on estimates of volume and quality.

The "Opening Assets Costs" of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

(o) Basis of Segmentation / Segment Report:

The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: The General Government segment provides for the administration of the municipality.

Protective Services: The Protective Services segment is comprised of expenses for police and fire protection.

Transportation Services: The Transportation Services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The Environmental segment provides waste disposal and other environmental services. The Public Health segment provides for items relating to public health services in the municipality.

Planning and Development: The Planning and Development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The Recreation and Culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The Utility Services segment provides for delivery of water through public wells.

RM OF NORTH QU'APPELLE
Notes to the Financial Statements
For the year ended December 31, 2021

(p) Budget Information:

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on June 22, 2021.

(q) New Accounting Standards:

Effective for Fiscal Years Beginning On or After April 1, 2022:

PS 1201 Financial Statement Presentation, replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation, replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments, replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601, and PS 1201 are adopted.

PS 3450 Financial Instruments, a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instruments that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks from financial instruments and clarification is given for the de-recognition of financial liabilities.

PS 3280 Asset Retirement Obligations, a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites' active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

Effective for Fiscal Years Beginning On or After April 1, 2023:

PS 3400 Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring, and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The full extent of the impact on adoption of these future standards is not known at this time.

RM OF NORTH QU'APPELLE
Notes to the Financial Statements
For the year ended December 31, 2021

2. Cash and Temporary Investments	2021	2020
Cash	\$ 300	\$ 300
Bank - chequing	1,515,611	1,401,193
Bank - savings	117,310	117,096
Total Cash and Temporary Investments	\$ 1,633,221	\$ 1,518,589

Cash and temporary investments include balances with banks, redeemable term deposits, marketable securities, and other short-term investments with maturities of three months or less. If applicable, cash subject to restrictions that prevent its use for current purposes would be included in restricted cash.

3. Taxes and Grants in Lieu Receivable	2021	2020
Municipal - Current	\$ 91,451	\$ 72,690
- Arrears	109,290	98,680
	200,741	171,370
- Less Allowance for Uncollectables	-	-
Total Municipal Taxes Receivable	200,741	171,370

School - Current	71,912	56,228
- Arrears	61,201	56,167
Total School Taxes Receivable	133,113	112,395

Other	7,157	3,871
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Total Taxes and Grants in Lieu Receivable	341,011	287,636
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Deduct taxes to be collected on behalf of other organizations	(140,270)	(116,266)
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Total Taxes and Grants in Lieu Receivable	\$ 200,741	\$ 171,370
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4. Other Accounts Receivable	2021	2020
Trade receivables	\$ 27,261	\$ 38,583
Federal government - GST	110,241	43,888
Provincial government	3,240	27,726
Local governments	33,782	34,277
Total Other Accounts Receivable	174,524	144,474

Less Allowance for Uncollectables	-	-
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Net Other Accounts Receivable	\$ 174,524	\$ 144,474
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RM OF NORTH QU'APPELLE
Notes to the Financial Statements
For the year ended December 31, 2021

5. Land for Resale	2021	2020
Tax title property	\$ 705	\$ 705
Allowance for market value adjustment	(705)	(705)
Net Tax Title Property	-	-
Other land	11,000	11,000
Allowance for market value adjustment	-	-
Net Other Land	11,000	11,000
Total Land for Resale	\$ 11,000	\$ 11,000

6. SARM and Other Investments	2021	2020
SARM	\$ 92,010	\$ 85,754
Total Long-Term Investments	\$ 92,010	\$ 85,754

The long term investments in the Saskatchewan Rural - Self Insurance Fund are accounted for on the modified equity basis.

7. Accounts Payable	2021	2020
Supplier payables	\$ 25,750	\$ 20,869
Treaty #4 tax loss compensation	12,396	12,396
Collections for other taxing authorities	-	(800)
Vacation pay accrual	13,850	9,635
Capital grant payable	10,000	10,000
Total Accounts Payable	\$ 61,996	\$ 52,100

8. Deferred Revenue	2021	2020
Prepaid land lease	\$ 150	\$ 150
Total Deferred Revenue	\$ 150	\$ 150

9. Long-Term Debt

a) The debt limit of the municipality is \$1,709,275. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (The Municipalities Act section 161(1)).

RM OF NORTH QU'APPELLE
Notes to the Financial Statements
For the year ended December 31, 2021

10. Contingent Liabilities

The municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.

11. Pension Plan

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. Employees and employers each make plan contributions of 9% of salary (subject to an annually adjusted maximum pensionable earnings amount). The municipality's pension expense in 2021 was \$34,978 (2020 - \$33,450). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. Any actuarially determined deficiency is the responsibility of the participating employers and employees, which could affect future contribution rates and/or benefits. Contributions to MEPP are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify their share of the underlying assets and liabilities, and the net pension assets or liabilities for the plan are not recognized in these financial statements. Rather, the plan is accounted for as a defined contribution plan where the contributions are expensed when made.

The most recent available information reports, in total, plan assets of \$3,568,400,000, plan liabilities, including pension obligations, of \$2,424,014,000, and a resulting surplus of \$1,144,386,000.

12. Related Parties

The financial statements include transactions with related parties. The municipality is related to key management personnel (council and senior management) and their close family members. Transactions with these related parties are in the normal course of operations and are settled on normal trade terms.

13. Fair Value

The fair value of the financial assets and liabilities approximates their carrying value due to their short term nature.

14. Interest Rate Risk

The rural municipality is not exposed to significant interest rate risk of its monetary current assets and current liabilities due to their short term maturity.

15. Credit Risk

The municipality is exposed to credit risk on the accounts receivable. The municipality does not have significant exposure to any individual creditor.

16. Significant Event - COVID-19 Pandemic

The COVID-19 pandemic is complex and continues to evolve. It has caused material disruption to businesses and has resulted in an economic slowdown. The municipality continues to assess and monitor the impact of COVID-19 on its financial condition. The magnitude and duration of COVID-19 is uncertain and, accordingly, it is difficult to reliably measure the potential future impact on the municipality's financial position and operations.

RM OF NORTH QU'APPELLE
 Schedule of Taxes and Other Unconditional Revenue
 For the year ended December 31, 2021

Schedule 1

	2021 Budget	2021	2020
TAXES			
General municipal tax levy	\$ 1,700,145	\$ 1,822,579	\$ 1,690,314
Abatements and adjustments	(2,000)	(15,089)	(6,816)
Discount on current year taxes	(72,150)	(72,457)	(68,238)
Net Municipal Taxes	1,625,995	1,735,033	1,615,260
Potash tax share	-	-	-
Trailer license fees	-	-	-
Penalties on tax arrears	19,700	21,278	24,080
Special tax levy	-	-	-
Other -	-	-	-
Total Taxes	1,645,695	1,756,311	1,639,340
UNCONDITIONAL GRANTS			
Revenue Sharing	174,000	174,136	176,120
Organized Hamlets	37,094	37,159	37,476
Other - Safe Restart	-	-	51,004
Total Unconditional Grants	211,094	211,295	264,600
GRANTS IN LIEU OF TAXES			
Federal	-	-	-
Provincial	-	-	-
S.P.C. Electrical	-	-	-
SaskEnergy Gas	-	-	-
TransGas	816	816	816
Central Services	-	-	-
SaskTel	1,400	1,262	1,429
Other -	-	-	-
Local/Other	-	-	-
Housing Authority	-	-	-
C.P.R. Mainline	-	-	-
Treaty Land Entitlement	1,200	1,685	2,561
Other -	-	-	-
Other Government Transfers	-	-	-
S.P.C. Surcharges	-	-	-
SaskEnergy Surcharge	-	-	-
Other -	-	-	-
Total Grants in Lieu of Taxes	3,416	3,763	4,806
TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE	\$ 1,860,205	\$ 1,971,369	\$ 1,908,746

RM OF NORTH QU'APPELLE
 Schedule of Operating and Capital Revenue by Function
 For the year ended December 31, 2021

Schedule 2-1

	2021 Budget	2021	2020
GENERAL GOVERNMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Custom work	\$ 8,000	\$ 10,218	\$ 9,092
- Rental	1,650	2,350	800
- Other - Licences, permits and fees	27,500	44,725	40,361
Total Fees and Charges	37,150	57,293	50,253
- Tangible capital asset sales - gain (loss)	-	-	-
- Land sales - gain	-	-	-
- Investment income and commissions	11,200	3,611	15,801
- Other - donation	-	-	-
Total Other Segmented Revenue	48,350	60,904	66,054
Conditional Grants			
- Employment grants	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
Total Operating	48,350	60,904	66,054
Capital			
Conditional Grants			
- Canada Community Building Fund	-	-	-
- Can/Sask Municipal Rural Infrastructure	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other -	-	-	-
Total Capital	-	-	-
Total General Government Services	\$ 48,350	\$ 60,904	\$ 66,054

PROTECTIVE SERVICES

Operating

Other Segmented Revenue			
Fees and Charges			
- Other - Fines and/or fire fees	\$ -	\$ 2,200	\$ 7,710
Total Fees and Charges	-	2,200	7,710
- Tangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	-	2,200	7,710
Conditional Grants			
- Student Employment	-	-	-
- Local Government	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
Total Operating	-	2,200	7,710

Capital

Conditional Grants			
- Canada Community Building Fund	-	-	-
- Can/Sask Municipal Rural Infrastructure	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other - SGI Traffic Safety Grant	-	15,078	-
Total Capital	-	15,078	-
Total Protective Services	\$ -	\$ 17,278	\$ 7,710

RM OF NORTH QU'APPELLE
 Schedule of Operating and Capital Revenue by Function
 For the year ended December 31, 2021

Schedule 2-2

	2021 Budget	2021	2020
TRANSPORTATION SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Custom work	\$ 1,000	\$ 36,016	\$ 6,785
- Sales of supplies	29,000	36,784	14,289
- Road maintenance agreements	66,000	36,385	30,187
- Frontage	-	-	-
- Other -	-	-	-
Total Fees and Charges	96,000	109,185	51,261
- Tangible capital asset sales - gain (loss)	-	(11,554)	-
- Other -	-	-	-
Total Other Segmented Revenue	96,000	97,631	51,261
Conditional Grants			
- MREP (CTP)	3,200	3,280	3,200
- PDAP / EFDRP	-	-	-
- Other -	-	-	-
Total Conditional Grants	3,200	3,280	3,200
Total Operating	99,200	100,911	54,461
Capital			
Conditional Grants and Donations			
- Canada Community Building Fund	54,000	104,182	75,668
- MREP (Heavy Haul)	-	-	-
- MREP (CTP)	-	-	-
- MREP (Municipal Bridges)	-	-	-
- Provincial Municipal Support Program	-	-	-
- Other - MEEP	-	-	122,888
Total Capital	54,000	104,182	198,556
Total Transportation Services	\$ 153,200	\$ 205,093	\$ 253,017

ENVIRONMENTAL AND PUBLIC HEALTH SERVICES

Operating

Other Segmented Revenue			
Fees and Charges			
- Waste and disposal fees	\$ -	\$ -	\$ -
- Other -	-	-	-
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Canada Strategic Infrastructure Fund	-	-	-
- Flood Damage Reduction Program	-	-	16,389
- Other - Pest control	3,000	3,720	3,195
Total Conditional Grants	3,000	3,720	19,584
Total Operating	3,000	3,720	19,584
Capital			
Conditional Grants			
- Canada Community Building Fund	-	-	-
- Can/Sask Municipal Rural Infrastructure	-	-	-
- Canada Strategic Infrastructure Fund	-	-	-
- Provincial Municipal Support Program	-	-	-
- Other -	-	-	-
Total Capital	-	-	-
Total Environmental and Public Health Services	\$ 3,000	\$ 3,720	\$ 19,584

RM OF NORTH QU'APPELLE
 Schedule of Operating and Capital Revenue by Function
 For the year ended December 31, 2021

Schedule 2-3

	2021 Budget	2021	2020
PLANNING AND DEVELOPMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Maintenance and development charges	\$ 3,500	\$ 22,596	\$ -
- Other - Service agreement	-	-	-
Total Fees and Charges	3,500	22,596	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	3,500	22,596	-
Conditional Grants			
- Student Employment	-	-	-
- Other - Donation (planning commission)	-	-	-
Total Conditional Grants	-	-	-
Total Operating	3,500	22,596	-
Capital			
Conditional Grants and Contributions			
- Canada Community Building Fund	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other -	-	-	-
Total Capital	-	-	-
Total Planning and Development Services	\$ 3,500	\$ 22,596	\$ -

RECREATION AND CULTURAL SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Other -	\$ -	\$ -	\$ -
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Student Employment	-	-	-
- Local Government	-	-	-
- Donations	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
Total Operating	-	-	-
Capital			
Conditional Grants			
- Canada Community Building Fund	-	-	-
- Local Government	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other - Community Initiative Fund	-	-	-
Total Capital	-	-	-
Total Recreation and Cultural Services	\$ -	\$ -	\$ -

RM OF NORTH QU'APPELLE
 Schedule of Operating and Capital Revenue by Function
 For the year ended December 31, 2021

Schedule 2-4

	2021 Budget	2021	2020
UTILITY SERVICES / Public Wells/ Cable			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Water	\$ 15,000	\$ 15,685	\$ 15,054
- Sewer	-	-	-
- Other -	-	-	-
Total Fees and Charges	15,000	15,685	15,054
- Tangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	15,000	15,685	15,054
Conditional Grants			
- Student Employment	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
Total Operating	15,000	15,685	15,054
Capital			
Conditional Grants			
- Canada Community Building Fund	-	-	-
- New Building Canada Fund (SCF, NRP)	-	-	-
- Clean Water and Wastewater Fund	-	-	-
- Other -	-	-	-
Total Capital	-	-	-
Total Utility Services / Public Wells/ Cable	\$ 15,000	\$ 15,685	\$ 15,054

TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$ 223,050	\$ 325,276	\$ 361,419
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SUMMARY

Total Other Segmented Revenue	\$ 162,850	\$ 199,016	\$ 140,079
Total Conditional Grants	6,200	7,000	22,784
Total Capital Grants and Contributions	54,000	119,260	198,556

TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$ 223,050	\$ 325,276	\$ 361,419
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RM OF NORTH QU'APPELLE
 Schedule of Total Expenses by Function
 For the year ended December 31, 2021

Schedule 3-1

GENERAL GOVERNMENT SERVICES	2021 Budget	2021	2020
Council remuneration and travel	\$ 53,950	\$ 55,798	\$ 52,033
Wages and benefits	211,500	187,623	209,938
Professional/Contractual services	136,276	141,829	111,521
Utilities	16,700	14,891	16,153
Maintenance, materials and supplies	31,850	29,047	20,378
Grants and contributions - operating	514	250	1,364
- capital	-	-	-
Amortization	1,685	1,685	1,685
Interest	-	-	1,640
Allowance for Uncollectable	-	-	-
Other - RM celebrations / gifts	-	-	1,650
Other -	-	-	-
Total General Government Services	\$ 452,475	\$ 431,123	\$ 416,362

PROTECTIVE SERVICES

Police Protection

Wages and benefits	\$ -	\$ -	\$ -
Professional/Contractual services	43,094	42,286	41,181
Utilities	-	-	-
Maintenance, materials and supplies	-	-	-
Grants and contributions - operating	-	-	-
- capital	-	-	-
Other -	-	-	-

Fire Protection, EMS

Wages and benefits	-	-	-
Professional/Contractual services	23,573	11,598	7,622
Utilities	-	-	-
Maintenance, materials and supplies	-	-	-
Grants and contributions - operating	-	726	-
- capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other -	-	-	-

Total Protective Services	\$ 66,667	\$ 54,610	\$ 48,803
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TRANSPORTATION SERVICES

Wages and benefits	\$ 219,500	\$ 271,474	\$ 197,763
Council remuneration and travel	10,250	6,951	12,297
Professional/Contractual services	296,700	204,172	267,993
Utilities	30,600	29,534	29,931
Maintenance, materials and supplies	129,850	249,923	191,200
Gravel	178,000	166,505	112,843
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization	179,402	177,587	172,566
Interest	-	-	-
Other -	-	-	-

Total Transportation Services	\$ 1,044,302	\$ 1,106,146	\$ 984,593
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RM OF NORTH QU'APPELLE
 Schedule of Total Expenses by Function
 For the year ended December 31, 2021

Schedule 3-2

ENVIRONMENTAL AND PUBLIC HEALTH SERVICES	2021 Budget	2021	2020
Wages and benefits	\$ -	\$ -	\$ -
Professional/Contractual services	178,472	187,719	185,354
Utilities	-	-	-
Maintenance, materials and supplies	2,500	504	3,814
Grants and contributions - operating	-	-	-
- Waste disposal	-	-	-
- Public health	-	-	-
- capital	-	-	-
- Waste disposal	-	-	-
- Public health	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other -	-	-	-
Total Environmental and Public Health Services	\$ 180,972	\$ 188,223	\$ 189,168

PLANNING AND DEVELOPMENT SERVICES	2021 Budget	2021	2020
Wages and benefits	\$ -	\$ -	\$ -
Professional/Contractual services	400	1,981	1,026
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other - development fee return	-	-	-
Total Planning and Development Services	\$ 400	\$ 1,981	\$ 1,026

RECREATION AND CULTURAL SERVICES	2021 Budget	2021	2020
Wages and benefits	\$ -	\$ -	\$ -
Professional/Contractual services	13,925	10,789	12,550
Utilities	-	-	-
Maintenance, materials and supplies	-	-	-
Grants and contributions - operating	3,800	4,000	-
- capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Allowance for Uncollectables	-	-	-
Other -	-	-	-
Total Recreation and Cultural Services	\$ 17,725	\$ 14,789	\$ 12,550

RM OF NORTH QU'APPELLE
 Schedule of Total Expenses by Function
 For the year ended December 31, 2021

Schedule 3-3

	2021 Budget	2021	2020
UTILITY SERVICES / Public Wells/ Cable			
Wages and benefits	\$ -	\$ -	\$ -
Professional/Contractual services	125	88	133
Utilities	1,500	1,345	1,481
Maintenance, materials and supplies	250	-	216
Grants and contributions - operating	-	-	-
- capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Allowance for Uncollectables	-	-	-
Other - High Speed Internet Service contribution (SaskTel)	-	-	347,000
Total Utility Services	\$ 1,875	\$ 1,433	\$ 348,830
TOTAL EXPENSES BY FUNCTION	\$ 1,764,416	\$ 1,798,305	\$ 2,001,332

RM OF NORTH QU'APPELLE

Schedule of Segment Disclosure by Function
For the year ended December 31, 2021

Schedule 4

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 57,293	\$ 2,200	\$ 109,185	\$ -	\$ 22,596	\$ -	\$ 15,685	\$ 206,959
Tangible Capital Asset Sale- Gain(Loss)	-	-	(11,554)	-	-	-	-	(11,554)
Investment Income and Commissions	3,611	-	-	-	-	-	-	3,611
Grants and contributions - Conditional	-	-	3,280	3,720	-	-	-	7,000
- Capital	-	15,078	104,182	-	-	-	-	119,260
Total Revenues	60,904	17,278	205,093	3,720	22,596	-	15,685	325,276
Expenses (Schedule 3)								
Wages and Benefits	243,421	-	278,425	-	-	-	-	521,846
Professional/Contractual Services	141,829	53,884	204,172	187,719	1,981	10,789	88	600,462
Utilities	14,891	-	29,534	-	-	-	1,345	45,770
Maintenance, Materials and Supplies	29,047	-	416,428	504	-	-	-	445,979
Grants and Contributions	250	726	-	-	-	4,000	-	4,976
Amortization	1,685	-	177,587	-	-	-	-	179,272
Total Expenses	431,123	54,610	1,106,146	188,223	1,981	14,789	1,433	1,798,305
Surplus (Deficit) by Function	\$ (370,219)	\$ (37,332)	\$ (901,053)	\$ (184,503)	\$ 20,615	\$ (14,789)	\$ 14,252	\$ (1,473,029)

Taxation and Other Unconditional Revenue (Schedule 1)

\$ 1,971,369

Net Surplus (Deficit)

\$ 498,340

RM OF NORTH QU'APPELLE
 Schedule of Segment Disclosure by Function
 For the year ended December 31, 2020

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 50,253	\$ 7,710	\$ 51,261	\$ -	\$ -	\$ -	\$ 15,054	\$ 124,278
Investment Income and Commissions	15,801	-	-	-	-	-	-	15,801
Grants - Conditional	-	-	3,200	19,584	-	-	-	22,784
- Capital	-	-	198,556	-	-	-	-	198,556
Total Revenues	66,054	7,710	253,017	19,584	-	-	15,054	361,419
Expenses (Schedule 3)								
Wages and Benefits	261,971	-	210,060	-	-	-	-	472,031
Professional/Contractual Services	111,521	48,803	267,993	185,354	1,026	12,550	133	627,380
Utilities	16,153	-	29,931	-	-	-	1,481	47,565
Maintenance, Materials and Supplies	20,378	-	304,043	3,814	-	-	216	328,451
Grants and Contributions	1,364	-	-	-	-	-	-	1,364
Amortization	1,685	-	172,566	-	-	-	-	174,251
Interest	1,640	-	-	-	-	-	-	1,640
Other	1,650	-	-	-	-	-	347,000	348,650
Total Expenses	416,362	48,803	984,593	189,168	1,026	12,550	348,830	2,001,332
Surplus (Deficit) by Function	\$ (350,308)	\$ (41,093)	\$ (731,576)	\$ (169,584)	\$ (1,026)	\$ (12,550)	\$ (333,776)	\$ (1,639,913)

Taxation and Other Unconditional Revenue (Schedule 1)

\$ 1,908,746

Net Surplus (Deficit)

\$ 268,833

RM OF NORTH QU'APPELLE
 Schedule of Tangible Capital Assets by Object
 For the year ended December 31, 2021

Schedule 6

2021 **2020**

	General Assets					Infrastructure Assets	General / Infrastructure Assets Under Construction	Total
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets	Assets Under Construction	
Asset Cost								
Opening Asset Costs	\$ 532,501	-	\$ 125,915	-	\$ 933,525	\$ 7,130,403	\$ 3,709	\$ 8,619,898
Additions during the year	-	-	58,060	-	61,035	402,495	-	521,590
Disposals and write downs during the year	-	-	(5,388)	-	(35,191)	(49,245)	-	(89,824)
Transfers (from) assets under construction	-	-	3,709	-	-	-	(3,709)	-
Closing Asset Costs	\$ 532,501	-	\$ 182,296	-	\$ 959,369	\$ 7,483,653	-	\$ 9,157,819
Accumulated Amortization								
Opening Accum. Amort. Cost	-	-	\$ 106,238	-	\$ 666,449	\$ 4,526,495	-	\$ 5,299,182
Add: Amortization taken	-	-	2,314	-	38,566	138,392	-	179,272
Less: Accum. Amort. on Disposals	-	-	(5,388)	-	(4,638)	(49,244)	-	(59,270)
Closing Accumulated Amort.	-	-	\$ 103,164	-	\$ 700,377	\$ 4,615,643	-	\$ 5,419,184
Net Book Value	\$ 532,501	-	\$ 79,132	-	\$ 258,992	\$ 2,868,010	-	\$ 3,738,635

1. Total contributed/donated assets received in 2021: \$ -
2. List of assets recognized at nominal value are:
 - Infrastructure assets \$ -
 - Vehicles \$ -
 - Machinery and Equipment \$ -
3. Amount of interest capitalized in 2021: \$ -

RM OF NORTH QU'APPELLE
 Schedule of Tangible Capital Assets by Function
 For the year ended December 31, 2021

Schedule 7

	2021							2020	
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
Asset Cost									
Opening Asset Costs	\$ 114,301	\$ -	\$ 8,611,752	\$ -	\$ -	\$ -	\$ -	\$ 8,726,053	\$ 8,619,898
Additions during the year	-	-	521,590	-	-	-	-	521,590	154,395
Disposals and write-downs during the year	-	-	(89,824)	-	-	-	-	(89,824)	(48,240)
Closing Asset Costs	\$ 114,301	\$ -	\$ 9,043,518	\$ -	\$ -	\$ -	\$ -	\$ 9,157,819	\$ 8,726,053
Accumulated Amortization									
Opening Accum. Amort. Costs	\$ 100,826	\$ -	\$ 5,198,356	\$ -	\$ -	\$ -	\$ -	\$ 5,299,182	\$ 5,173,171
Add: Amortization taken	1,685	-	177,587	-	-	-	-	179,272	174,251
Less: Accum. Amort. on Disposals	-	-	(59,270)	-	-	-	-	(59,270)	(48,240)
Closing Accumulated Amortization	\$ 102,511	\$ -	\$ 5,316,673	\$ -	\$ -	\$ -	\$ -	\$ 5,419,184	\$ 5,299,182
Net Book Value	\$ 11,790	\$ -	\$ 3,726,845	\$ -	\$ -	\$ -	\$ -	\$ 3,738,635	\$ 3,426,871

RM OF NORTH QU'APPELLE
 Schedule of Accumulated Surplus
 For the year ended December 31, 2021

Schedule 8

	2020	Changes	2021
UNAPPROPRIATED SURPLUS	\$ 1,444,171	\$ 3,110	\$ 1,447,281
APPROPRIATED RESERVES			
Public Reserve	4,660	1,596	6,256
Off Site Fees	-	1,000	1,000
Shop	100,000	25,000	125,000
Road	50,000	25,000	75,000
Fire Truck	105,000	-	105,000
Other	6,300	-	6,300
Total Appropriated	265,960	52,596	318,556
ORGANIZED HAMLETS			
Hamlet of Pasqua Lake	159,964	112,788	272,752
Hamlet of Taylor Beach	132,579	18,082	150,661
Total Hamlets	292,543	130,870	423,413
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible Capital Assets (Schedule 6)	3,426,871	311,764	3,738,635
Less: Related debt	-	-	-
Net Investment in Tangible Capital Assets	3,426,871	311,764	3,738,635
OTHER	-	-	-
Total Accumulated Surplus	\$ 5,429,545	\$ 498,340	\$ 5,927,885

RM OF NORTH QU'APPELLE
 Schedule of Mill Rates and Assessments
 For the year ended December 31, 2021

Schedule 9

	PROPERTY CLASS							Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)		
Taxable Assessment	\$ 85,521,010	\$ 261,628,130	\$ -	\$ -	\$ 3,524,579	\$ -	\$ 350,673,719	
Regional Park Assessment								
Total Assessment								
Mill Rate Factor(s)	1.140	0.950	-	-	1.140		350,673,719	
Total Base Tax	145,500	245,350	-	-	3,650		394,500	
Total Municipal Tax Levy	\$ 632,896	\$ 1,165,943	\$ -	\$ -	\$ 23,740		\$ 1,822,579	

MILL RATES:

	MILLS
Average Municipal*	5.197
Average School*	3.727
Potash Mill Rate	-
Uniform Municipal Mill Rate	5.000

* Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).

RM OF NORTH QU'APPELLE
Schedule of Council Remuneration
For the year ended December 31, 2021

Schedule 10

Name	Remuneration	Travel Expense Reimbursement	Total
Peagam, Gor	3,410	401	3,811
Whalen, Nikolas	2,335	805	3,140
Spanier, Garnet	2,815	3,364	6,179
Nasheim, Don	2,570	475	3,045
Carlson, Lee	7,255	2,172	9,427
Palmer, Ron	2,400	762	3,162
Total	\$ 20,785	\$ 7,979	\$ 28,764